



2017 Media Kit

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DEDICATED TO SUCCESSFUL ENERGY MARKETS

The PJM Power Providers Group (P3 Group) is a non-profit organization made up of power providers whose mission it is to promote properly designed and well-functioning competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Combined, P3 members own more than 84,000 megawatts of generation assets in PJM, produce enough power to supply over 20 million homes and employ over 40,000 people.

The power providers work with state and federal policymakers and other stakeholders, including PJM and the Organization of PJM States, to advance the group's mission. Members of the PJM Power Providers Group include:

- [Calpine Corporation](#)
- [Dynergy](#)
- [Eastern Generation, LLC](#)
- [Essential Power, LLC](#)
- [Exelon](#)
- [Homer City Generation, L.P.](#)
- [NRG Energy](#)
- [PSEG Energy Resources and Trade LLC](#)
- [Talen Energy](#)

P3 supports:

- Transparent price signals to and from consumers so that they may be the ultimate drivers of the competitive market.
- Effective and independent market monitoring consistent with well-defined rules to identify and prevent market power abuse or gaming to promote confidence among state regulators and market participants.
- Policies that support effective scarcity pricing mechanisms which would allow generation, transmission and demand response to compete on equal footing.
- Capacity markets as a tool to encourage long term capital investments in existing as well as new generation resources.
- Stable state and regional retail policies, such as default procurement auctions, that leverage the benefits of wholesale competition.
- The development and promotion of renewable and alternative energy generation within the framework of a competitive market.
- The continuous improvement of "seams" issues both with regions surrounding PJM.
- A common set of environmental standards (air and water) throughout the PJM footprint that take into consideration reliability and price.

"P3 members produce enough power to supply over 20 million homes. They are committed to providing a reliable and competitively priced supply of power to consumers. Competitive wholesale markets will ultimately benefit the entire PJM region." – Glen Thomas, P3 Group President

LEADING THE CHANGING MARKETPLACE

The PJM Power Providers (P3) believes that well-functioning competitive wholesale electricity markets are the most effective means of ensuring a reliable supply of power to the 13 Mid-Atlantic and Midwestern states and the District of Columbia in the PJM service territory. P3 has provided expert testimony, advocated market reforms in PJM at the state and federal levels and championed the benefits of competitive markets throughout the PJM footprint. A sampling of P3 advocacy includes the following.



P3 and EPSA Filed Joint Comments before the Virginia State Corporation Commission on Lack of a Credible RFP Process – January 6, 2016. P3 and EPSA filed joint comments before the Virginia State Corporation Commission requesting that the Commission deny Dominion’s Application to build its Greenville power station due to its failure to conduct a serious and credible RFP process consistent with Virginia law. P3/EPSCA also asked the Commission, yet again, to open a rulemaking to promulgate rules to implement the 2013 statutory requirement that utilities conduct broad-based RFPs, subject to impartial, third party review. [MORE](#)

P3, EPSA and IPPNY Filed Comments regarding FERC’s NOPR on Connected Entities – January 27, 2016 - P3 joined EPSA in urging FERC to reject the burdensome reporting requirements proposed in this NOPR. [MORE](#)

P3 and EPSA Filed Comments at the Public Utilities Commission of Ohio Urging the Ohio Commission to Reject AEP Ohio's Anti-Competitive, Anti-Consumer Power Purchase Agreement – February 2, 2016 [MORE](#) **P3 and EPSA Issued a Joint Statement on PUCO Decision to Take Ohio Back in Time - March 31, 2016** [MORE](#) **P3 Filed Comments at FERC in EPSA, et al., v. AEP, - February 23, 2016.** P3 joined the complainants and other intervenors in requesting that the Commission promptly reject the waivers of affiliate power sales restrictions previously given to AEP Ohio. [MORE](#) On December 5, 2016, P3 and EPSA filed a Joint Application for Rehearing from the Second Entry on Rehearing in AEP PPA docket – December 5, 2016. [MORE](#)

P3 and EPSA Filed Comments at the Public Utilities Commission of Ohio to Reject FirstEnergy's Affiliate Power Purchase Agreement – February 16, 2016 [MORE](#) **P3 Filed Comments at FERC in EPSA, et al., v. FirstEnergy - February 23, 2016.** P3 joined the complainants and other intervenors in requesting that the Commission promptly reject the waivers of affiliate power sales restrictions previously given to FirstEnergy Ohio. [MORE](#) **P3 Joined EPSA and Others Protesting FirstEnergy Filing and Asked FERC to Issue Another Order – June 17, 2016.** P3 joined EPSA and others asking FERC to issue another order against FirstEnergy’s attempt to replace the affiliate PPA with a virtual power purchase agreement that closely tracked the characteristics of the original FERC-rejected affiliate PPA, on the incorrect theory that FERC will no longer have any say in the matter. P3, EPSA and others argued that FirstEnergy was wrong and that the Commission should issue a further order to protect Ohio consumers and the PJM markets. [MORE](#) **P3 and EPSA Filed Testimony of Renowned Economist Debunking Economic Value of**

Revised FirstEnergy PPA – June 22, 2016. P3 and EPSA sponsored testimony from Harvard Economist Joseph Kalt which alerted the PUCO to numerous flaws in FE's revised proposal. [MORE](#)
On November 14, 2016: P3 and EPSA filed a Joint Application for Rehearing in FirstEnergy PPA docket. [MORE](#)

P3 Filed Comments on FERC NOPR on Energy Market Offer Caps – April 4, 2016 While applauding FERC for trying to provide certainty to the offer cap issue, P3 stated its concerns with the NOPR. P3 stated that it continues to believe the correct solution for the market is grounded on two simple propositions: generators should be able to submit cost-based energy offers that reflect the short run marginal cost of operating a generating resource and those offers should be able to set the Locational Marginal Price ("LMP"). [MORE](#) **P3 Filed an Answer on FERC NOPR on Energy Market Offers Caps – April 4, 2016.** P3 filed an Answer to PJM and other's comments regarding the NOPR. P3 generally supported PJM's comments urging the Commission to permit flexibility in the development of a bid verification process. [MORE](#)

P3 and EPSA Submitted Comments on PJM Price Formation Reports – April 6, 2016. P3 and EPSA submitted joint comments responding to the Commission's November 2015 Order directing reports on five price formation issues: (1) pricing of fast-start resources; (2) commitments to manage multiple contingencies, (3) look-ahead modeling, (4) uplift allocation, and (5) transparency. [MORE](#)

P3 Submitted Comments on PJM Capacity Performance Ramp Rate Revisions - April 22, 2016. P3 filed comments in support of PJM's proposed ramp rate modifications and agreed with PJM that the proposed modifications are just and reasonable and not unduly discriminatory or preferential. [MORE](#)

P3, EPSA and RESA asked FERC to Condition Dayton Power and Light 203 Approval. - September 15, 2016). In a joint filing, P3, EPSA and RESA requested that FERC impose a condition on the transfer of assets from Dayton Power and Light to its unregulated affiliate (AES Ohio Generation) that would prevent any cross subsidization from the utility to the unregulated affiliate as contemplated by DPL's proposal pending before the Public Utilities Commission of Ohio. [MORE](#)

P3 Urged FERC to Approve PJM Fuel Cost Policy Revisions with Modifications - September 16, 2016. In order to bring the benefits of hourly offers to the PJM market, P3 urged FERC to expeditiously approve revisions to PJM tariff provisions concerning the review and approval of generator fuel cost policies. P3 suggested several modifications to the proposal targeted at very specific aspects of the proposed tariff language. [MORE](#) **P3 Filed an Answer to the PJM IMM and others - October 3, 2016.** P3 filed an Answer to the IMM's protest and others regarding the PJM Compliance filing on hourly offers and fuel cost policies. P3 responded to continuing claims of the market monitor and other parties that IMM fuel cost policy approval is required to be based on algorithmic, systematic and verifiable standards. P3 asked the Commission to reject the IMM's proposal. P3 noted that in order to bring the benefits of hourly offers to the PJM market, FERC should expeditiously approve revisions to PJM tariff provisions concerning the review and approval of generator fuel cost policies. [MORE](#)

P3 and EPSA filed a Joint Application for Rehearing in the FirstEnergy ESP IV case in Ohio. P3 and EPSA raised several legal and administrative errors in the case that warranted a Commission reversal of its rulings in the Third Entry on Rehearing - August 5, 2016. MORE **On August 15, 2016,** P3 and EPSA filed a Joint Initial Rehearing Brief in the FirstEnergy ESP IV case. MORE **On August 29, 2016,** P3 and EPSA filed a Joint Rehearing Reply Brief in the FirstEnergy ESP IV case. MORE **On September 14, 2016,** P3, EPSA, RESA and the Interstate Gas Supply, Inc. (IGS Energy) filed a Motion to Extend the Attorney Examiner's Procedural Schedule in the Dayton Power & Light ESP III proceeding. MORE **On September 23, 2016,** P3, EPSA, RESA and IGS Energy filed a Letter Response Agreeing to DP&L's Request for A Scheduling Conference, given that DP&L will be withdrawing its "Reliable Electricity Rider" and filing replacement testimony. MORE

P3 and EPSA filed Joint Comment Letter with the West Virginia Public Service Commission in Support of Show Cause Petition to Require FirstEnergy RFP (Case No. 16-1074-E-P, filed September 20, 2016. ER16-372 September 16, 2016). P3 and EPSA filed a joint Comment Letter with the West Virginia Public Service Commission. This letter supported WV Staff's and Consumer Advocate Division's Petition to Show Cause Why the FirstEnergy affiliated utilities MonPower and Potomac Edison should not be required to file FRPs for capacity and energy acquisitions greater than 100 MW. MORE

P3 Filed Comments Supporting the PJM Filing on Release of Excess Capacity in the Third Incremental Auction- November 30, 2016. P3 filed Comments to the November 9, 2016 PJM Filing regarding release of excess committed capacity in the third incremental auction for the 2017/2018 delivery year. P3 supported PJM's proposal to sell back certain amounts of capacity in the third incremental auction for the 2017/18 delivery year. P3 noted PJM's proposal was a reasonable solution to a temporary problem. MORE

P3 Filed Comments and a Limited Protest at FERC Regarding PJM's Seasonal Capacity Proposal- December 8, 2016. P3 generally supported PJM's efforts to reduce administrative burden for capacity aggregation while strongly opposing any efforts to extend the Base Capacity product. P3 also alerted FERC to several administrative shortcomings in the PJM filing and the inequitable nature of the giveaway of Capacity Injection Rights to seasonal resources. MORE On December 23, 2016, P3 also filed an answer to the comments of other parties. MORE

P3 Filings at U.S. Supreme Court and the U.S. Court of Appeals for the D.C., Third and Fourth Circuits

P3 Filed a Statement of Issues in Petition for Review of the FERC MOPR Orders at United States Court of Appeals for the District of Columbia Circuit – January 15, 2016. P3 filed a Statement of Issues in its Petition for Review of FERC's MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. On May 2, 2013, FERC issued an Order regarding PJM MOPR Tariff provisions. P3 sought Rehearing at FERC. On October 15, 2015, FERC issued an Order denying P3's Rehearing Request. **P3 and NRG Filed an Appeal at U.S. Court of Appeals for the District of Columbia Circuit Regarding the 2013 Revisions to the Minimum Offer Price Rule (MOPR) - June 7, 2016.** P3 and NRG filed the Petitioners' Brief in the Petition for Review of FERC's MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. MORE **P3 and NRG Filed Reply Brief Appeal at U.S. Court of Appeals for the District of**

Columbia Circuit Regarding the 2013 Revisions to the Minimum Offer Price Rule (MOPR) - September 13, 2016. P3 and NRG filed the Petitioners' Reply Brief in the Petition for Review of FERC's MOPR Orders at the United States Court of Appeals for the District of Columbia Circuit. [MORE](#)

P3 Files Statement of Issues in Petition for Review of the FERC VRR Curve Orders at the United States Court of Appeals for the District of Columbia Circuit – January 19, 2016. P3 filed a Petition for Review of FERC's Triennial Review Orders at the United States Court of Appeals for the District of Columbia Circuit. On November 28 2014, FERC issued an Order accepted PJM's Triennial Review Tariff revisions. P3 sought Rehearing at FERC. On October 15, 2015, FERC denied P3's Rehearing Request. **P3 and PSEG Filed an Appeal at U.S. Court of Appeals for the District of Columbia Circuit Regarding the VRR Curve - May 31, 2016.** P3 and PSEG filed the Petitioners' Brief in the Petition for Review of FERC's Triennial Review Orders at the United States Court of Appeals for the District of Columbia Circuit. [MORE](#) **P3 and PSEG Filed a Reply Brief in the Appeal at U.S. Court of Appeals for the District of Columbia Circuit Regarding the VRR Curve - September 6, 2016.** P3 and PSEG filed the Petitioners' Reply Brief in the Petition for Review of FERC's Triennial Review Orders at the United States Court of Appeals for the District of Columbia Circuit. [MORE](#)

P3 and Others Filed an Amicus Brief at the United States Supreme Court – January 19, 2016. P3, EPSA and EEI filed an amicus brief at the United States Supreme Court in Hughes v. PPL. P3, EPSA and EEI urged the Court to affirm the U.S. Court of Appeals for the Fourth Circuit's decision regarding the Maryland Public Service Commission order regarding CPV. [MORE](#)

P3 Filed a Motion for Leave to Intervene at the U.S Court of Appeals for the District of Columbia Circuit Regarding Capacity Performance - August 8, 2016 P3 filed a Motion for Leave to Intervene in support of FERC on the petitions filed regarding the Capacity Performance Order at the United States Court of Appeals for the District of Columbia Circuit. **P3 and others Filed Intervenor's Brief at the D.C. Circuit Court of Appeals in the Capacity Performance Appeal. (Case Nos. 16-1234, 16-1235, 16-1236, 16-1239 (consolidated) - December 9, 2016.** P3 joined PJM and multiple other parties urging the DC Circuit to reject the appeals of several parties to the FERC June 2015 Capacity Performance Order. [MORE](#)

P3 is a non-profit organization that supports the development of properly designed and well functioning markets in the PJM region. PJM is a regional transmission organization that manages the supply and movement of power in 13 states and the District of Columbia. Combined, P3 members own more than 84,000 megawatts of generation assets, produce enough power to supply over 20 million homes and employ over 40,000 people in the 13-state PJM region and the District of Columbia.

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P3 LEADERSHIP

Glen Thomas

Laura Chappelle

Diane Slifer

P3 BOARD

Chair: Neal Fitch, NRG

Treasurer: Joe Kerecman, Calpine Corporation

Secretary: Dean Ellis, Dynegy

Glen Thomas is president of PJM Power Providers Group (P3 Group), a non-profit organization made up of power providers with the mission of promoting competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Mr. Thomas is the former chairman of the Pennsylvania Utility Commission (PUC) where he oversaw the restructuring of Pennsylvania's electricity, natural gas, and local telephone markets. Before his appointment to the PUC, Mr. Thomas served as Deputy Director of Governor Ridge's Policy Office, where he advised the Governor on energy and environmental issues. In addition, Mr. Thomas was appointed by California Governor Arnold Schwarzenegger to serve on the Governor's transition team for energy related issues in 2003. Mr. Thomas is also a former partner at the law firm of Blank Rome.

Mr. Thomas has served as President of the Mid-Atlantic Association of Regulatory Utilities Commissioners; Chairman of the National Association of Regulatory Utility Commissioners Washington Action Committee; member of the U.S. Department of Energy's Electricity Advisory Board; the National Regulatory Research Institute's Board of Directors; the Keystone Center Energy Board; the Organization of MISO States Board of Directors; and the National Association of Regulatory Utility Commissioners Committee on International Relations, Telecommunications and Critical Infrastructure.

Laura Chappelle is a former Chairman and Commissioner of the Michigan Public Service Commission (MPSC). Appointed by Governor John Engler as Chairman of the MPSC in 2000, Ms. Chappelle took an active role in state energy and telecommunications regulations, including the drafting and implementation of both Michigan's electric restructuring law, as well as Michigan's nationally-recognized "Broadband" law that, in part, coordinated and streamlined local and state right-of-way regulations for telecommunications and Internet providers. She was also active in regional and federal energy issues. Ms. Chappelle's leadership includes an active role in the development and implementation of the Organization of MISO States (OMS), and the Organization of PJM States (OPSI), the first FERC-approved "multi-state entities."

During her six-year tenure with the MPSC, Ms. Chappelle served as the Vice-Chair of the National Association of Regulatory Utility Commissioners' (NARUC) Committee on Electricity, the Treasurer and President of the OMS, the Vice-President of OPSI, the Chair of NARUC's Broadband over Power Lines Task Force, and was a member of the U.S. Department of Energy's Electricity Advisory Board. Prior to her appointment to the Commission, Ms. Chappelle served as deputy legal counsel and regulatory affairs advisor for Governor John Engler. She also served as an attorney/legal advisor

in both the Michigan House of Representatives and the Michigan Senate. Ms. Chappelle began her legal career as an assistant prosecuting attorney with the Saginaw County Prosecutor's Office.

Ms. Chappelle is currently an independent consultant working, in part, with the PJM Power Providers Group. She assists with filings, as well as strategic communications with state commissioners and staff. She also continues to be active in the legal arena, working as Counsel with the Varnum law firm and having served a three-year term as a Michigan Supreme Court designee to the Michigan State Bar Association's Board of Commissioners. She has also served as an Associate Professor of energy law with the Thomas M. Cooley Law School and as an Adjunct Professor at the Michigan State University College of Law. She is currently serving as a Council Member with the State Bar of Michigan Administrative & Regulatory Law Section.

Diane Slifer is currently an independent consultant working, in part, with the PJM Power Providers Group. Ms. Slifer previously worked as a regulatory and business attorney for two prominent national law firms, Blank Rome LLP and Duane Morris LLP. Ms. Slifer has also written numerous articles and has given presentations regarding regulatory as well as privacy and data security issues to various groups, including the Payment Cards Center of the Federal Reserve Bank in Philadelphia. Having both JD and MBA degrees, Ms. Slifer's legal background is complimented by her previous business experience as an accountant at a major national accounting firm, Coopers & Lybrand, and her experience gained while serving in various management, strategic planning, teaching and consulting capacities at LaSalle University.

Ms. Slifer was one of thirty lawyers selected throughout Pennsylvania in 2004 as a "Lawyers on the Fast Track" recipient. In 2005, Ms. Slifer was invited to serve on the 2005 Presidential Rank Award Meritorious Review Board, and additionally that year, she was selected for induction into the Lower Mereland High School Hall of Fame. In 2002, she was one of nineteen women chosen across Pennsylvania to participate in the inaugural class of the Anne Anstine Excellence in Public Service Series, a state-wide woman's leadership program. She has been a member of the Women's Council on Energy and the Environment (WCEE). As a testament to her leadership abilities and commitment to the community, Ms. Slifer has been appointed and currently serves on several boards, including serving as the President of the Villanova University School of Law Alumni Association.

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