



2016 Media Kit

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DEDICATED TO SUCCESSFUL ENERGY MARKETS

The PJM Power Providers Group (P3 Group) is a non-profit organization made up of power providers whose mission it is to promote properly designed and well-functioning competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Combined, P3 members own more than 84,000 megawatts of generation assets in PJM, produce enough power to supply over 20 million homes and employ over 40,000 people.

The power providers work with state and federal policymakers and other stakeholders, including PJM and the Organization of PJM States, to advance the group's mission. Members of the PJM Power Providers Group include:

- [Brookfield Renewable Energy Group](#)
- [Calpine Corporation](#)
- [Dynergy](#)
- [Eastern Generation, LLC](#)
- [Essential Power, LLC](#)
- [Exelon](#)
- [GDF SUEZ Energy North America](#)
- [Homer City Generation, L.P.](#)
- [NextEra Energy Resources, LLC](#)
- [NRG Energy](#)
- [PSEG Energy Resources and Trade LLC](#)
- [Talen Energy](#)

P3 supports:

- Transparent price signals to and from consumers so that they may be the ultimate drivers of the competitive market.
- Effective and independent market monitoring consistent with well-defined rules to identify and prevent market power abuse or gaming to promote confidence among state regulators and market participants.
- Policies that support effective scarcity pricing mechanisms which would allow generation, transmission and demand response to compete on equal footing.
- Capacity markets as a tool to encourage long term capital investments in existing as well as new generation resources.
- Stable state and regional retail policies, such as default procurement auctions, that leverage the benefits of wholesale competition.
- The development and promotion of renewable and alternative energy generation within the framework of a competitive market.
- The continuous improvement of "seams" issues both with regions surrounding PJM.
- A common set of environmental standards (air and water) throughout the PJM footprint that take into consideration reliability and price.

"P3 members produce enough power to supply over 20 million homes. They are committed to providing a reliable and competitively priced supply of power to consumers. Competitive wholesale markets will ultimately benefit the entire PJM region."— Glen Thomas, P3 Group President

LEADING THE CHANGING MARKETPLACE

The PJM Power Providers (P3) believes that well-functioning competitive wholesale electricity markets are the most effective means of ensuring a reliable supply of power to the 13 Mid-Atlantic and Midwestern states and the District of Columbia in the PJM service territory. P3 has provided expert testimony, advocated market reforms in PJM at the state and federal levels and championed the benefits of competitive markets throughout the PJM footprint. A sampling of P3 advocacy includes the following.



P3 Filed Commented at FERC on PJM's Capacity Performance Filing . January 20, 2015. P3 requested the acceptance of certain parts and rejection of other parts of PJM's Capacity Performance Filing. [MORE](#) P3 also on January 20, 2015, filed Comments at FERC on proposed market rules implementing Capacity Performance. [MORE](#) P3 also filed an Answer requesting FERC reject the IMM's late-filed changes to Capacity Performance Proposal, March 6, 2015. [MORE](#) P3 also filed Comments regarding PJM's Deficiency Letter Answer and urging FERC to act decisively on PJM Capacity Performance Proposal, April 24, 2015. [MORE](#) - On July 9, 2015, P3 filed a Petition for Clarification or in the Alternative Request for Rehearing regarding Capacity Performance. [MORE](#) - On July 20, 2015, P3 filed a Protest regarding PJM's Capacity Performance Compliance Filing. [MORE](#)

P3 Protested PJM's Demand Response Stop-Gap Proposal – with Supporting Affidavit from ICF International – February 13, 2015. P3 pointed out the flaws in PJM's proposal and noted that the PJM DR Stop-Gap Filing is a missed opportunity to properly establish demand response as a Demand Side Resource [MORE](#)

P3 Commented on FERC's Price Formation in Energy and Ancillary Services Markets Investigation – March 6, 2015 P3 focused its comments on the energy market offer cap and uplift challenge as the two most important issues facing PJM's energy markets. [MORE](#)

P3 Urged the Pennsylvania Public Utility Commission to Await Judicial Guidance Before Launching State Demand Response Reforms – May 15, 2015 P3 provided comments on Pennsylvania's Act 129 Phase III of the Energy Efficiency Program that included demand response reforms. [MORE](#)

P3 and Other Trade Groups Requested a Technical Conference on FERC's Proposed Connected Entity NOPR – October 30, 2015 - P3 joined other trade groups to request that FERC convene a Technical Conference regarding the NOPR issued on Connected Entity Data. [MORE](#)

P3 Commented on PJM's Energy Market Offer Cap Filing – November 4, 2015 – While being generally supportive of the increase of the PJM energy market offer cap from \$1000/Mwh to \$2000/Mwh, P3 expressed concerns about certain aspects of the filing and urged FERC to provide further direction. [MORE](#) .

P3 Answered Protests to Energy Market Offer Cap Filing - November 16, 2015 – P3 suggested that concerns raised by several parties, including the IMM, the PJM Industrial Customer Coalition and the PJM Load Group, could be addressed in subsequent PJM and Commission actions on the energy market offer cap. [MORE](#)

P3 Filed Comments Regarding NOPR on Settlement Intervals and Shortage Pricing – November 30, 2015. P3 filed comments supporting FERC's proposed changes and urged FERC to address the even more important reforms regarding price formation. [MORE](#)

P3 and EPSA Call on PUCO to Reject Proposed FirstEnergy Tax – December 1, 2015 P3 and EPSA raised concerns over FirstEnergy's revised stipulation noting that despite overwhelming evidence clearly showing that the power purchase agreements at issue are not necessary and wildly expensive and do not improve fuel diversity or stabilize rates in Ohio, the PUCO staff is now agreeing to a scheme that is demonstrably harmful to Ohio consumers.. [MORE](#)

P3 Supported PJM's Compliance Filing on Hourly Energy Offers -December 11, 2015 - P3 supported PJM's effort to comply with the FERC directive to allow hourly differentiated offers in the day ahead market and the ability to refresh those offers in the real time market. [MORE](#)

P3 Filed a Petition for Review of the FERC MOPR Order at United States Court of Appeals for the District of Columbia Circuit – December 14, 2015 - P3 filed a Petition for Review of FERC's MOPR Order at the United States Court of Appeals for the District of Columbia Circuit. On May 2, 2013, FERC issued an Order regarding PJM MOPR Tariff provisions. P3 sought Rehearing at FERC. On October 15, 2015, FERC issued an Order denying P3's Rehearing Request. [MORE](#)

P3 Filed Petition for Review of the FERC VRR Curve Orders at the United States Court of Appeals for the District of Columbia Circuit – December 14, 2015 P3 filed a Petition for Review of FERC's Triennial Review Orders at the United States Court of Appeals for the District of Columbia Circuit. On November 28 2014, FERC issued an Order accepting PJM's Triennial Review Tariff revisions. P3 sought Rehearing at FERC. On October 15, 2015, FERC denied P3's Rehearing Request. [MORE](#)

P3 and EPSA Issued a Joint Statement on AEP Stipulation – December 14, 2015 P3 and EPSA called on the Public Utilities Commission of Ohio to reject AEP's proposed bailout. [MORE](#)

P3 Filings at U.S. Supreme Court and the U.S. Court of Appeals for the D.C., Third and Fourth Circuits

P3 filed a Respondents Brief at the United States Supreme Court in *EPSA v. FERC*, The U.S. Supreme Court Oral Argument was held on October 14, 2015.

P3 filed a Motion to Intervene in Support of FERC, at the D.C Circuit, in March 2015 in *PJM Industrial Coalition v. FERC*, DC Circuit No. 14-1296. PJM ICC filed a Voluntary Dismissal, on August 11, 2015.

P3 is a non-profit organization that supports the development of properly designed and well functioning markets in the PJM region. PJM is a regional transmission organization that manages the supply and movement of power in 13 states and the District of Columbia. Combined, P3 members own more than 84,000 megawatts of generation assets, produce enough power to supply over 20 million homes and employ over 40,000 people in the 13-state PJM region and the District of Columbia.

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P3 LEADERSHIP

Glen Thomas

Laura Chappelle

Diane Slifer

P3 BOARD

Chair: Joe Kerecman, Calpine Corporation

Treasurer: M.Q. Riding, Essential Power, LLC

Secretary: Neal Fitch, NRG

Glen Thomas is president of PJM Power Providers Group (P3 Group), a non-profit organization made up of power providers with the mission of promoting competitive wholesale electricity markets in the 13-state region and the District of Columbia served by PJM Interconnection.

Mr. Thomas is the former chairman of the Pennsylvania Utility Commission (PUC) where he oversaw the restructuring of Pennsylvania's electricity, natural gas, and local telephone markets. Before his appointment to the PUC, Mr. Thomas served as Deputy Director of Governor Ridge's Policy Office, where he advised the Governor on energy and environmental issues. In addition, Mr. Thomas was appointed by California Governor Arnold Schwarzenegger to serve on the Governor's transition team for energy related issues in 2003. Mr. Thomas is also a former partner at the law firm of Blank Rome.

Mr. Thomas has served as President of the Mid-Atlantic Association of Regulatory Utilities Commissioners; Chairman of the National Association of Regulatory Utility Commissioners Washington Action Committee; member of the U.S. Department of Energy's Electricity Advisory Board; the National Regulatory Research Institute's Board of Directors; the Keystone Center Energy Board; the Organization of MISO States Board of Directors; and the National Association of Regulatory Utility Commissioners Committee on International Relations, Telecommunications and Critical Infrastructure.

Laura Chappelle is a former Chairman and Commissioner of the Michigan Public Service Commission (MPSC). Appointed by Governor John Engler as Chairman of the MPSC in 2000, Ms. Chappelle took an active role in state energy and telecommunications regulations, including the drafting and implementation of both Michigan's electric restructuring law, as well as Michigan's nationally-recognized "Broadband" law that, in part, coordinated and streamlined local and state right-of-way regulations for telecommunications and Internet providers. She was also active in regional and federal energy issues. Ms. Chappelle's leadership includes an active role in the development and implementation of the Organization of MISO States (OMS), and the Organization of PJM States (OPSI), the first FERC-approved "multi-state entities."

During her six-year tenure with the MPSC, Ms. Chappelle served as the Vice-Chair of the National Association of Regulatory Utility Commissioners' (NARUC) Committee on Electricity, the Treasurer and President of the OMS, the Vice-President of OPSI, the Chair of NARUC's Broadband over Power Lines Task Force, and was a member of the U.S. Department of Energy's Electricity Advisory Board. Prior to her appointment to the Commission, Ms. Chappelle served as deputy legal counsel and regulatory affairs advisor for Governor John Engler. She also served as an attorney/legal advisor

in both the Michigan House of Representatives and the Michigan Senate. Ms. Chappelle began her legal career as an assistant prosecuting attorney with the Saginaw County Prosecutor's Office.

Ms. Chappelle is currently an independent consultant working, in part, with the PJM Power Providers Group. She assists with filings, as well as strategic communications with state commissioners and staff. She also continues to be active in the legal arena, working as Counsel with the Varnum law firm and having served a three-year term as a Michigan Supreme Court designee to the Michigan State Bar Association's Board of Commissioners. She has also served as an Associate Professor of energy law with the Thomas M. Cooley Law School and as an Adjunct Professor at the Michigan State University College of Law. She is currently serving as a Council Member with the State Bar of Michigan Administrative & Regulatory Law Section.

Diane Slifer is currently an independent consultant working, in part, with the PJM Power Providers Group. Ms. Slifer previously worked as a regulatory and business attorney for two prominent national law firms, Blank Rome LLP and Duane Morris LLP. Ms. Slifer has also written numerous articles and has given presentations regarding regulatory as well as privacy and data security issues to various groups, including the Payment Cards Center of the Federal Reserve Bank in Philadelphia. Having both JD and MBA degrees, Ms. Slifer's legal background is complimented by her previous business experience as an accountant at a major national accounting firm, Coopers & Lybrand, and her experience gained while serving in various management, strategic planning, teaching and consulting capacities at LaSalle University.

Ms. Slifer was one of thirty lawyers selected throughout Pennsylvania in 2004 as a "Lawyers on the Fast Track" recipient. In 2005, Ms. Slifer was invited to serve on the 2005 Presidential Rank Award Meritorious Review Board, and additionally that year, she was selected for induction into the Lower Mereland High School Hall of Fame. In 2002, she was one of nineteen women chosen across Pennsylvania to participate in the inaugural class of the Anne Anstine Excellence in Public Service Series, a state-wide woman's leadership program. She has been a member of the Women's Council on Energy and the Environment (WCEE). As a testament to her leadership abilities and commitment to the community, Ms. Slifer has been appointed and currently serves on several boards, including serving as the President of the Villanova University School of Law Alumni Association.

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